
THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

FINANCIAL STATEMENTS

DECEMBER 31, 2015

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

DECEMBER 31, 2015

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INDEPENDENT AUDITORS' REPORT

To the Policyholders of
The North Kent Mutual Fire Insurance Company

We have audited the accompanying financial statements of **The North Kent Mutual Fire Insurance Company**, which comprise the statement of financial position as at December 31, 2015, and the statements of comprehensive income, policyholders' surplus and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of **The North Kent Mutual Fire Insurance Company** as at December 31, 2015, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

Wallaceburg, Ontario
February 25, 2016

Chartered Accountants
Licensed Public Accountants

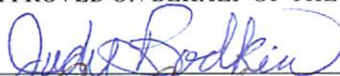


THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY
(Incorporated under the Laws of Ontario)

STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2015

	2015	2014
ASSETS		
Cash and bank	\$ 6,625,144	\$ 6,469,225
Accrued interest	20,718	65,998
Investments (Note 4)	25,214,483	23,911,411
Income taxes recoverable	225,482	169,678
Receivable from Facility Association	16,773	16,157
Premiums receivable	1,353,731	1,297,531
Reinsurers' share of provision for unpaid claims (Note 6)	3,535,242	2,287,403
Prepaid expenses	24,589	10,831
Due from reinsurer (Note 6)	67,962	16,344
Deferred policy acquisition expenses (Note 6)	424,953	408,547
Property, plant and equipment (Note 5)	772,000	808,999
Long-term investments	1	1
Deferred income taxes (Note 8)	65,000	55,000
	\$ 38,346,078	\$ 35,517,125
LIABILITIES		
Provision for unpaid claims (Note 6)	\$ 11,044,185	\$ 8,398,438
Accounts payable and accrued liabilities	125,600	133,981
Provision for unearned premiums (Note 6)	3,997,044	3,863,811
Provision for premium refund	-	580,000
	15,166,829	12,976,230
POLICYHOLDERS' SURPLUS		
Policyholders' surplus	23,179,249	22,540,895
	\$ 38,346,078	\$ 35,517,125

APPROVED ON BEHALF OF THE BOARD

 **Judy Bodkin, DIRECTOR**
 **Larry Rabideau, DIRECTOR**


The accompanying notes are an integral part of these financial statements.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31, 2015

	2015	2014
GROSS INSURANCE PREMIUMS WRITTEN	\$ 8,199,216	\$ 7,989,388
REINSURANCE PREMIUMS	790,055	1,037,805
NET PREMIUMS WRITTEN	7,409,161	6,951,583
INCREASE IN PROVISION FOR UNEARNED PREMIUMS	133,233	47,523
NET PREMIUMS EARNED	7,275,928	6,904,060
SERVICE REVENUE	120,558	117,003
TOTAL UNDERWRITING REVENUE	7,396,486	7,021,063
DIRECT LOSSES INCURRED		
Gross claims and adjustment expenses	5,500,321	2,419,808
Less reinsurers' share of claims and adjustment expenses	(1,321,451)	807,081
	4,178,870	3,226,889
	3,217,616	3,794,174
EXPENSES		
Fees, commissions and other acquisition expenses (Note 10)	870,050	850,666
Other operating and administrative expenses (Note 11)	1,976,448	2,268,736
	2,846,498	3,119,402
NET UNDERWRITING INCOME BEFORE PREMIUM REFUND	371,118	674,772
PREMIUM REFUND TO POLICYHOLDERS	(25,432)	582,948
NET UNDERWRITING INCOME	396,550	91,824
INVESTMENT AND OTHER INCOME (Note 12)	413,189	2,043,970
INCOME BEFORE INCOME TAXES	809,739	2,135,794
PROVISION FOR (RECOVERY OF) INCOME TAXES (Note 8)		
Current	181,385	381,153
Deferred	(10,000)	(10,000)
	171,385	371,153
COMPREHENSIVE INCOME FOR THE YEAR	\$ 638,354	\$ 1,764,641

The accompanying notes are an integral part of these financial statements.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

STATEMENT OF POLICYHOLDERS' SURPLUS

FOR THE YEAR ENDED DECEMBER 31, 2015

	2015	2014
BALANCE , beginning of the year	\$ 22,540,895	\$ 20,776,254
Comprehensive income for the year	638,354	1,764,641
BALANCE , end of the year	\$ 23,179,249	\$ 22,540,895

The accompanying notes are an integral part of these financial statements.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2015

	2015	2014
OPERATING ACTIVITIES		
Comprehensive income for the year	\$ 638,354	\$ 1,764,641
Items not requiring cash		
Depreciation	91,592	98,365
Loss on sale of property, plant and equipment	-	19,013
Deferred income taxes	(10,000)	(10,000)
Realized loss (gain) on disposal of investments	(569,574)	(440,752)
Unrealized loss (gain) on investments	1,039,301	(567,434)
	1,189,673	863,833
Net change in non-cash working capital balances		
Accrued interest	45,280	(3,058)
Income taxes recoverable	(55,804)	49,328
Receivable from Facility Association	(616)	1,764
Premiums receivable	(56,200)	718
Reinsurers' share of provision for unpaid claims	(1,247,839)	3,211,930
Prepaid expenses	(13,758)	1,455
Due from reinsurer	(51,618)	(16,344)
Deferred policy acquisition expenses	(16,406)	(7,903)
Provision for unpaid claims	2,645,747	(3,080,808)
Accounts payable and accrued liabilities	(8,381)	18,008
Provision for unearned premiums	133,233	47,523
Provision for premium refund	(580,000)	(170,000)
	1,983,311	916,446
INVESTING ACTIVITIES		
Proceeds from sale of investments	17,717,318	8,013,275
Purchase of investments	(19,490,117)	(5,057,678)
Additions to property, plant and equipment	(54,593)	(81,496)
	(1,827,392)	2,874,101
INCREASE IN CASH AND BANK , during the year	155,919	3,790,547
CASH AND BANK , beginning of the year	6,469,225	2,678,678
CASH AND BANK , end of the year	\$ 6,625,144	\$ 6,469,225

The accompanying notes are an integral part of these financial statements.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

REPORTING ENTITY

The North Kent Mutual Fire Insurance Company is incorporated under the laws of Ontario and is subject to the Ontario Insurance Act. It is licensed to write property, liability, automobile and farmers' accident insurance in Ontario. The company's head office is located in Dresden, Ontario.

The company is subject to rate regulation in the automobile business that it writes. Before automobile insurance rates can be changed, a rate filing is prepared as a combined filing for most Ontario Farm Mutuals by the Farm Mutual Reinsurance Plan Inc. The rate filing must include actuarial justification for rate increases or decreases. All rate filings are approved or denied by the Financial Services Commission of Ontario. Rate regulation may affect the automobile revenues that are earned by the company. The actual impact of rate regulation would depend on the competitive environment at the time.

These financial statements have been authorized for issue by the Board of Directors on February 25, 2016.

BASIS OF PRESENTATION

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (the IASB).

These financial statements were prepared under the historical cost basis except for those financial assets and liabilities designated as fair value through profit and loss.

The company's functional and presentation currency is the Canadian dollar. The financial statements are presented in Canadian dollars.

The preparation of financial statements in compliance with IFRS requires management to make certain critical accounting estimates. It also requires management to exercise judgment in applying the company's accounting policies. The areas involving a higher degree of judgment of complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 2.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

SIGNIFICANT ACCOUNTING POLICIES

INSURANCE CONTRACTS

The company accounts for insurance contracts in accordance with IFRS 4.

Balances arising from insurance contracts primarily include unearned premiums, provision for unpaid claims and adjustment expenses, reinsurers' share of provision for unpaid claims and adjustment expenses, deferred policy acquisition expenses, and salvage and subrogation recoverable.

(a) PREMIUMS AND UNEARNED PREMIUMS

Premiums written comprise the premiums on contracts incepting in the financial year. Premiums written are stated gross of commission payable to agents and exclusive of taxes levied on premiums.

The company earns premiums on income evenly over the term of the insurance policy generally using the pro rata method. The portion of the premium related to the unexpired portion of the policy at the end of the fiscal year is reflected in unearned premiums.

(b) REINSURANCE

The company reflects reinsurance balances on the statement of financial position on a gross basis to indicate the extent of credit risk related to reinsurance and its obligations to policyholders and on a net basis in the statement of comprehensive income to indicate the results of its retention of premiums written.

Reinsurance premiums ceded and reinsurance recoveries on losses incurred are recorded as reductions of the respective income and expense accounts. A contingent liability exists with respect to reinsurance ceded which could become a liability of the company in the event that the reinsurer might be unable to meet its obligation under the reinsurance agreements. The company ascertained that no provision is necessary at December 31 for doubtful collection of reinsurance recoveries.

(c) DEFERRED POLICY ACQUISITION EXPENSES

Acquisition costs are comprised of agents' commissions. These costs are deferred and amortized over the terms of the related policies to the extent that they are considered to be recoverable from unearned premiums, after considering the related anticipated claims and expenses.

(d) PROVISION FOR UNPAID CLAIMS AND ADJUSTMENT EXPENSES

Individual loss estimates are provided on each claim reported. In addition, provisions are made for adjustment expenses, changes in reported claims and for claims incurred but not reported, based on past experience and business in force. The estimates are regularly reviewed and updated, and any resulting adjustments are included in current income.

Claim liabilities are carried on an undiscounted basis.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) LIABILITY ADEQUACY TEST

At each reporting date the company performs a liability adequacy test on its insurance liabilities less deferred policy acquisition expenses to ensure the carrying value is adequate, using current estimates of future cash flows, taking into account the relevant investment return. If that assessment shows that the carrying amount of the liabilities is inadequate, any deficiency is recognized as an expense to the income statement initially by writing off the deferred policy acquisition expense and subsequently by recognizing an additional claims liability for claims provisions.

(f) REINSURERS' SHARE OF PROVISIONS FOR UNPAID CLAIMS AND ADJUSTMENT EXPENSES

The company enters into reinsurance contracts in the normal course of business in order to limit potential losses arising from certain exposures. Reinsurance premiums are accounted for in the same period as the related premiums for the direct insurance business being reinsured. Reinsurance liabilities, comprised of premiums payable for the purchase of reinsurance contracts, are included in accounts payable and accrued liabilities and are recognized as an expense when due.

Expected reinsurance recoveries on unpaid claims and adjustment expenses are recognized as assets at the same time and using principles consistent with the company's method for establishing the related liability.

(g) SALVAGE AND SUBROGATION RECOVERABLE

In the normal course of business, the company obtains the ownership of damaged property, which they resell to various salvage operations. Unsold property is valued at its estimated net realizable value.

Where the company indemnifies policyholders against a liability claim, it acquires rights to subrogate its claim against other parties. These claims are reflected at amounts expected to be received from the subrogated parties net of related costs.

(h) REFUND FROM PREMIUM

Under the discretion of the board of directors the company may declare a refund to its policyholders based on the premiums paid in the fiscal period.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

STRUCTURED SETTLEMENTS, FIRE MUTUALS GUARANTEE FUND AND FINANCIAL GUARANTEE CONTRACTS

The company enters into annuity agreements with various life insurance companies to provide for fixed and recurring payments to claimants. Under such arrangements, the company's liability to its claimants is substantially transferred, although the company remains exposed to the credit risk that life insurers fail to fulfill their obligations.

The company is a member of the Fire Mutuals Guarantee Fund ("the Fund"). The Fund was established to provide payment of outstanding policyholders' claims if a member company becomes bankrupt. As a result, the company may be required to contribute assets to their proportionate share in meeting this objective.

These exposures represent financial guarantee contracts. The company accounts for financial guarantee contracts in accordance with IFRS 4, Insurance Contracts.

FINANCIAL INSTRUMENTS

The company classifies its financial instruments into one of the following categories based on the purpose for which the asset was acquired or liability incurred. All transactions related to financial instruments are recorded on a trade date basis. The company's accounting policy for each category is as follows:

Fair value through profit and loss

The company does not have any instruments that are held for trading purposes; however, management has designated to voluntarily classify its investments at fair value through profit and loss. These instruments are carried at fair value with changes in fair value recognized in comprehensive income. Transaction costs on these instruments are expensed as incurred.

Loans and Receivables

These assets are non-derivative financial assets resulting from the delivery of cash or other assets by a lender to a borrower in return for a promise to repay on a specified date or dates, or on demand. They are initially recognized at fair value plus transaction cost, using the effective interest rate method, less any impairment losses.

Impairment provisions are recognized when there is objective evidence (such as significant financial difficulties on the part of the counterparty or default or significant delay in payment) that the company will be unable to collect all of the amounts due under the terms receivable, the amount of such a provision being the difference between the net carrying amount and the present value of the future expected cash flows associated with the impaired receivable. For amounts due from policy holders and reinsurers, which are reported net, such provisions are recorded in a separate allowance account with the loss being recognized in net income. On confirmation that the amounts receivable will not be collectable, the gross carrying value of the asset is written off against the associated provision.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Other Financial Liabilities

Other financial liabilities include all financial liabilities and comprise accounts payable, and other short-term monetary liabilities. These liabilities are initially recognized at fair value net of any transaction costs directly attributable to the issuance of the instrument and subsequently carried at amortized cost using the effective interest rate method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carrying in the statement of financial position. Interest expense in this context includes initial transaction costs and premiums payable on redemption, as well as any interest or coupon payable while the liability is outstanding.

PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment is initially recorded at cost and subsequently measured at cost less accumulated depreciation and accumulated impairment losses, with the exception of land which is not depreciated. Depreciation is recognized in comprehensive income and is provided on a straight-line basis as follows:

Buildings	5 %
Computer equipment	20 %
Office furniture and equipment	20 %

Depreciation methods, useful lives and residual values are reviewed annually and adjusted if necessary.

IMPAIRMENT OF NON-FINANCIAL ASSETS

Non-financial assets are subject to impairment tests whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. Where the carrying value of an asset exceeds its recoverable amount, which is the higher of value in use and fair value less costs to sell, the asset is written down accordingly.

For the purpose of assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Where it is not possible to estimate the recoverable amount of an individual asset, the impairment test is carried out on the asset's cash-generating unit, which is the lowest group of assets in which the asset belongs for which there are separately identifiable cash flows. The company has two cash-generating units for which impairment testing is performed.

Impairment charges are included in net income, except to the extent they reverse gains previously recognized in other comprehensive income.

FACILITY ASSOCIATION

As a member of the Facility Association, the company records its proportionate share of the Association's revenue, expenses, unearned premiums and provision for unpaid claims.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

INCOME TAXES

Income tax expense comprises of current and deferred tax. Current tax and deferred tax are recognized in net income except to the extent that it relates to a business combination, or items recognized directly in equity or in other comprehensive income.

Current income taxes are recognized for the estimated income taxes payable or receivable on taxable income or loss for the current year and any adjustment to income taxes payable in respect of previous years. Current income taxes are determined using tax rates and tax laws that have been enacted or substantively enacted by the year-end date.

Deferred tax assets and liabilities are recognized where the carrying amount of an asset or liability differs from its tax base, except for taxable temporary differences arising on the initial recognition of goodwill and temporary differences arising on the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction affects neither accounting or taxable profit or loss.

Recognition of deferred tax assets for unused tax losses, tax credits and deductible temporary differences is restricted to those instances where it is probable that future taxable profit will be available against which the deferred tax asset can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

The amount of the deferred tax asset or liability is measured at the amount expected to be recovered from or paid to the taxation authorities. This amount is determined using tax rates and tax laws that have been enacted or substantively enacted by the year-end date and are expected to apply when the liabilities/ (assets) are settled/(recovered).

PENSION PLAN

The company participates in a multi-employer defined benefit pension plan, however, sufficient information is not available to use defined benefit accounting. Therefore, the company accounts for the plan as if it were a defined contribution plan, recognizing contributions as an expense in the year to which they relate.

PROVISIONS

Provisions are recognized for liabilities of uncertain timing or amounts that have arisen as a result of past transactions, including legal, equitable or constructive obligations. The provision is measured at the best estimate of the expenditure required to settle the obligation at the reporting date.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

FOREIGN CURRENCY TRANSLATION

Foreign currency accounts are translated into Canadian dollars as follows:

At the transaction date, each asset, liability, revenue, and expense denominated in a foreign currency is translated into Canadian dollars by the use of the exchange rate in effect at that date. At the year-end date, unsettled monetary assets and liabilities are translated into Canadian dollars by using the exchange rate in effect at the year-end date and the related translation differences are recognized in net income. Exchange gains and losses on non-monetary available-for-sale financial assets form part of the overall gain or loss recognized in respect of that financial instrument.

Non-monetary assets and liabilities that are measured at historical cost are translated into Canadian dollars by using the exchange rate in effect at the date of the initial transaction and are not subsequently restated. Non-monetary assets and liabilities that are measured at fair value or a revalued amount are translated into Canadian dollars by using the exchange rate in effect at the date the value is determined and the related translation differences are recognized in net income or other comprehensive income consistent with where the gain or loss on the underlying non-monetary asset or liability has been recognized.

LEASED ASSETS

Where substantially all of the risks and rewards incidental to ownership of a leased asset have been transferred to the company (a "finance lease"), the asset is treated as if it had been purchased outright. The amount initially recognized as an asset is the lower of the fair value of the leased property and the present value of the minimum lease payments payable over the term of the lease. The corresponding lease commitment is shown as a liability. Lease payments are analyzed between capital and interest. The interest element is charged to the statement of comprehensive income over the period of the lease and is calculated so that it represents a constant proportion of the lease liability. The capital element reduces the balance owed to the lessor.

Where substantially all of the risks and rewards incidental to ownership are not transferred to the company (an "operating lease"), the total rentals payable under the lease are charged to the statement of comprehensive income on a straight-line basis over the lease term. The aggregate benefit of lease incentives is recognized as a reduction of the rental expense over the lease term on a straight-line basis.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

STANDARDS, AMENDMENTS AND INTERPRETATIONS NOT YET EFFECTIVE

Certain new standards, amendments and interpretations have been published that are mandatory for the company's accounting period beginning on or after January 1, 2016 or later periods that the company has decided not to early adopt. The standards, amendments and interpretations that will be relevant to the company are:

IFRS 9 Financial Instruments is being issued to replace IAS 39 'Financial Instruments: Recognition and Measurement' and IFRIC 9: Reassessment of Embedded Derivatives. IFRS 9 retains but simplifies the mixed measurement model and established two primary measurement categories for financial assets, amortized cost and fair value. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. The standard is effective for annual periods beginning on or after January 1, 2018. The company is in the process of evaluating the impact of the new standard.

None of the new standards, interpretations and amendments, which are effective for the company's accounting periods beginning after January 1, 2016 and which have not been adopted early, are expected to have a material effect on the company's future financial statements.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

2. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The company makes estimates and assumptions about the future that affect the reported amounts of assets and liabilities. Estimates and judgments are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions.

The effect of a change in an accounting estimate is recognized prospectively by including it in comprehensive income in the period of the change, if the change affects that period only; or in the period of the change and future periods, if the change affects both.

The estimates and assumptions that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Provision for unpaid claims

The estimation of the provision for unpaid claims and the related reinsurers' share are the company's most critical accounting estimates. There are several sources of uncertainty that need to be considered by the company in estimating the amount that will ultimately be paid on these claims. The uncertainty arises because all events affecting the ultimate settlement of claims have not taken place and may not take place for some time. Changes in the estimate of the provision can be caused by receipt of additional claim information, changes in judicial interpretation of contracts, or significant changes in severity or frequency of claims from historical trends. The estimates are based on the company's historical experience and industry experience. More details are included in Note 6.

Income taxes

The company periodically assesses its liabilities and contingencies related to income taxes for all years open to audit based on the latest information available. For matters where it is probable that an adjustment will be made, the company records its best estimate of the tax liability including the related interest and penalties in the current tax provision. Management believes they have adequately provided for the probable outcome of these matters; however, the final outcome may result in a materially different outcome than the amount included in the tax liabilities.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

3. FINANCIAL INSTRUMENT CLASSIFICATION

The carrying amount of the company's financial instruments by classification is as follows:

December 31, 2015	Fair value through profit or loss	Loans and receivables	Other financial liabilities	Total
Cash and bank	\$ 6,625,144	\$ -	\$ -	\$ 6,625,144
Accrued interest	-	20,718	-	20,718
Investments	25,214,483	-	-	25,214,483
Premiums receivable	-	1,353,731	-	1,353,731
Due from reinsurer	-	67,962	-	67,962
Accounts payable and accrued liabilities	-	-	(125,600)	(125,600)
	\$ 31,839,627	\$ 1,442,411	\$ (125,600)	\$ 33,156,438

December 31, 2014	Fair value through profit or loss	Loans and receivables	Other financial liabilities	Total
Cash and bank	\$ 6,469,225	\$ -	\$ -	\$ 6,469,225
Accrued interest	-	65,998	-	65,998
Investments	23,911,411	-	-	23,911,411
Premiums receivable	-	1,297,531	-	1,297,531
Due from reinsurer	-	16,344	-	16,344
Accounts payable and accrued liabilities	-	-	(133,981)	(133,981)
	\$ 30,380,636	\$ 1,379,873	\$ (133,981)	\$ 31,626,528

All fair value through profit or loss investments were designated as such upon initial recognition.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

4. INVESTMENTS

The following table provides cost and fair value information of investments by type of security and issuer. The maximum exposure to credit risk would be the fair value as shown below.

	December 31, 2015		December 31, 2014	
	Cost	Fair Value	Cost	Fair Value
Bonds issued by				
Provincial	\$ 1,944,415	\$ 2,080,881	\$ 6,733,881	\$ 7,186,667
Corporate	1,541,033	1,577,427	3,914,337	4,020,291
	3,485,448	3,658,308	10,648,218	11,206,958
Equities				
Canadian	1,871,183	2,209,714	2,826,136	3,635,283
Mutual funds	2,352,531	2,305,248	700,000	700,976
Pooled funds				
Canadian fixed income	17,248,970	17,020,461	8,441,992	8,348,030
Other investments				
Fire Mutuals guarantee fund	20,752	20,752	20,164	20,164
Total investments	\$ 24,978,884	\$ 25,214,483	\$ 22,636,510	\$ 23,911,411

Maturity profile of bonds held is as follows:

	Within 1 Year	1 to 5 years	Over 5 years	Fair value
December 31, 2015	\$ -	\$ 988,767	\$ 2,669,541	\$ 3,658,308
Percent of total	- %	27 %	73 %	
December 31, 2014	\$ -	\$ 5,835,650	\$ 5,371,308	\$ 11,206,958
Percent of total	- %	52 %	48 %	

The effective interest yield of the bond portfolio for the year is 3.7% and 4.2% at December 31, 2015 and 2014 respectively.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

4. INVESTMENTS (continued)

The following table provides an analysis of investments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	Level 1	Level 2	Level 3	Total
December 31, 2015				
Bonds	\$ -	\$ 3,658,308	\$ -	\$ 3,658,308
Equities	2,209,714	-	-	2,209,714
Mutual funds	2,305,248	-	-	2,305,248
Pooled funds	-	17,020,461	-	17,020,461
Other investments	-	20,752	-	20,752
Total assets measured at fair value	\$ 4,514,962	\$ 20,699,521	\$ -	\$ 25,214,483
December 31, 2014				
Bonds	\$ -	\$ 11,206,958	\$ -	\$ 11,206,958
Equities	3,635,283	-	-	3,635,283
Mutual funds	700,976	-	-	700,976
Pooled funds	-	8,348,030	-	8,348,030
Other investments	-	20,164	-	20,164
Total assets measured at fair value	\$ 4,336,259	\$ 19,575,152	\$ -	\$ 23,911,411

There were no transfers between Level 1 and Level 2 for the years ended December 31, 2015 and 2014.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

5. PROPERTY, PLANT AND EQUIPMENT

	Property, plant and equipment				
	Land	Buildings	Computer equipment	Office furniture and equipment	Total
Cost					
Balance at January 1, 2014	\$ 157,751	\$ 584,880	\$ 560,376	\$ 331,980	\$ 1,634,987
Additions	-	3,358	76,174	1,964	81,496
Disposals	-	-	57,040	-	57,040
Balance on December 31, 2014	157,751	588,238	579,510	333,944	1,659,443
Additions	-	33,787	11,903	8,903	54,593
Balance on December 31, 2015	\$ 157,751	\$ 622,025	\$ 591,413	\$ 342,847	\$ 1,714,036
Accumulated depreciation					
Balance at January 1, 2014	\$ -	\$ 86,094	\$ 449,850	\$ 254,162	\$ 790,106
Depreciation expense	-	31,208	43,854	23,303	98,365
Reclassification	-	-	16,838	(16,838)	-
Disposals	-	-	38,027	-	38,027
Balance on December 31, 2014	-	117,302	438,839	294,303	850,444
Depreciation expense	-	31,302	42,831	17,459	91,592
Balance on December 31, 2015	\$ -	\$ 148,604	\$ 481,670	\$ 311,762	\$ 942,036
Net book value					
December 31, 2014	\$ 157,751	\$ 470,936	\$ 140,671	\$ 39,641	\$ 808,999
December 31, 2015	\$ 157,751	\$ 473,421	\$ 109,743	\$ 31,085	\$ 772,000

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

6. INSURANCE CONTRACTS

Due from reinsurer

	2015	2014
Balance, beginning of the year	\$ 16,344	\$ -
Submitted to reinsurer	73,613	2,404,848
Received from reinsurer	(21,995)	(2,388,504)
Balance, end of the year	\$ 67,962	\$ 16,344
Expected settlement		
Within one year	\$ -	\$ 521
More than one year	67,962	15,823
	\$ 67,962	\$ 16,344

At year end, the company reviewed the amounts owing from its reinsurer and determined that no allowance was necessary.

Reinsurers' share of provision for unpaid claims

	2015	2014
Balance, beginning of the year	\$ 2,287,403	\$ 5,499,333
Change in prior years reserve	1,321,452	(807,082)
Submitted to reinsurer	(73,613)	(2,404,848)
Balance, end of the year	\$ 3,535,242	\$ 2,287,403
Expected settlement		
Within one year	\$ -	\$ 61,826
More than one year	3,535,242	2,225,577
	\$ 3,535,242	\$ 2,287,403

Deferred policy acquisition expenses

	2015	2014
Balance, beginning of the year	\$ 408,547	\$ 400,644
Acquisition costs incurred	874,285	843,810
Expensed during the year	(857,879)	(835,907)
Balance, end of the year	\$ 424,953	\$ 408,547

Deferred policy acquisition expenses will be recognized as an expense within one year.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

6. INSURANCE CONTRACTS (continued)

Unearned premiums (UEP)

	2015	2014
Balance, beginning of the year	\$ 3,863,811	\$ 3,816,288
Premiums written	8,199,216	7,877,298
Premiums earned	(8,065,983)	(7,829,775)
Balance, end of the year	\$ 3,997,044	\$ 3,863,811

Insurance Contract Provisions and Related Reinsurance Assets

The following is a summary of the insurance contract provisions and related reinsurance assets:

	December 31, 2015		
	Gross	Reinsurance	Net
Outstanding claims provision			
Short settlement term	\$ 958,103	\$ -	\$ 958,103
Long settlement term	6,802,838	1,975,793	4,827,045
Facility Association and other residual pools	256,329	-	256,329
	8,017,270	1,975,793	6,041,477
Provision for claims incurred but not reported	3,026,915	1,559,449	1,467,466
	\$ 11,044,185	\$ 3,535,242	\$ 7,508,943
	December 31, 2014		
	Gross	Reinsurance	Net
Outstanding claims provision			
Short settlement term	\$ 1,205,376	\$ 61,826	\$ 1,143,550
Long settlement term	3,874,060	666,128	3,207,932
Facility Association and other residual pools	292,087	-	292,087
	5,371,523	727,954	4,643,569
Provision for claims incurred but not reported	3,026,915	1,559,449	1,467,466
	\$ 8,398,438	\$ 2,287,403	\$ 6,111,035

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

6. INSURANCE CONTRACTS (continued)

Comments and assumptions for specific claims categories

The ultimate cost of long settlement general liability claims are difficult to predict for several reasons. Claims may not be reported until many years after a policy expires. Changes in the legal environment have created further complications. Court decisions and federal and provincial legislation may dramatically increase the liability between the time a policy is written and associated claims are ultimately resolved. For example, liability for exposure to toxic substances and environmental impairment, which did not appear likely or even exist when the policies were written, has been imposed by legislators and judicial interpretation. Tort liability has been expanded by some jurisdictions to cover defective workmanship. Provisions for such difficult-to-estimate liabilities are established by examining the facts of tendered claims and adjusted in the aggregate for ultimate loss expectations based upon historical experience patterns and current socioeconomic trends.

The company must participate in industry automobile residual pools of business, and recognize a share of this business based on its automobile market share. The company records its share of the liabilities provided by the actuaries of the pools.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

6. INSURANCE CONTRACTS (continued)

Claims and adjustment expenses

Changes in claim liabilities recorded in the balance sheet for the years ended December 31, 2015 and 2014 and their impact on claims and adjustment expenses for the two years follow:

	2015	2014
Provision for unpaid claims, beginning of year	\$ 8,398,438	\$ 11,479,246
Increase (decrease) in estimated losses and expenses, for losses occurring in prior years	(120,616)	(2,118,893)
Provision for losses and expenses on claims occurring in the current year	5,160,063	4,330,292
Payment on claims:		
Current year	(1,403,740)	(1,725,354)
Prior years	(989,960)	(3,566,853)
Provision for unpaid claims, end of the year	\$ 11,044,185	\$ 8,398,438

The change in estimate of losses occurring in prior years is due to changes arising from new information received.

Provision for unpaid claims and adjustment expenses

The determination of the provision for unpaid claims and adjustment expenses and the related reinsurers' share requires the estimation of three major variables which are the development of claims, reinsurance recoveries, and future investment income.

The Superintendent of the Financial Services Commission of Ontario has required that consideration of future investment income be disregarded except in the evaluation of automobile accident benefit claims.

Claim development

The estimation of claim development involves assessing the future behaviour of claims, taking into consideration the consistency of the company's claim handling procedures, the amount of information available, the characteristics of the line of business from which the claim arises and historical delays in reporting claims. In general, the longer the term required for the settlement of a group of claims the more variable the estimates. Short settlement term claims are those which are expected to be substantially paid within a year of being reported.

The tables that follow present the development of claims payments and the estimated ultimate cost of claims for the claim years 2007 to 2015. The upper half of the tables shows the cumulative amounts paid or estimated to be paid during successive years related to each claim year. The original estimates will be increased or decreased, as more information becomes known about the original claims and overall claim frequency and severity.

In 2011, the year of adoption of IFRS, only information from periods beginning on or after January 1, 2007 was required to be disclosed. That is being increased in each succeeding additional year, until ten years of information is included.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

6. INSURANCE CONTRACTS (continued)

	2007	2008	2009	2010	2011	2012	2013	2014	2015	Total
Gross estimate of cumulative claims cost										
At the end year of claim	\$ 3,676,650	\$ 5,629,140	\$ 2,439,078	\$ 4,435,956	\$ 7,869,811	\$ 6,897,574	\$ 5,961,597	\$ 5,989,056	\$ 6,496,196	
One year later	4,034,209	5,957,587	2,662,518	4,770,722	8,275,283	5,098,168	4,589,741	3,985,003		
Two years later	3,857,249	6,049,573	3,594,670	4,669,761	7,928,216	4,021,043	5,503,619			
Three years later	4,869,301	6,141,430	3,210,321	4,464,120	7,253,643	3,477,120				
Four years later	5,471,958	6,316,592	2,678,220	3,753,164	7,279,076					
Five years later	4,671,017	6,300,649	2,667,970	3,927,663						
Six years later	4,557,700	6,300,649	2,668,033							
Seven years later	4,557,700	6,300,649								
Eight years later	4,530,608									
Current estimate of cumulative										
claims cost	4,530,608	6,300,649	2,668,033	3,927,663	7,279,076	3,477,120	5,503,619	3,985,003	6,496,196	44,167,967
Cumulative payments	(4,530,608)	(6,301,162)	(2,663,033)	(3,486,292)	(7,129,462)	(3,147,153)	(2,335,834)	(2,194,617)	(1,335,621)	33,123,782)
Outstanding claims	-	(513)	5,000	441,371	149,614	329,967	3,167,785	1,790,386	5,160,575	11,044,185
Total gross outstanding claims										\$11,044,185

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

6. INSURANCE CONTRACTS (continued)

	2007	2008	2009	2010	2011	2012	2013	2014	2015	Total
Net estimate of cumulative claims cost										
At the end year of claim	\$ 2,606,496	\$ 3,753,941	\$ 2,372,330	\$ 3,491,675	\$ 4,764,004	\$ 5,706,642	\$ 4,748,153	\$ 5,052,876	\$ 5,424,068	
One year later	3,001,021	3,894,983	2,485,814	3,609,819	5,166,749	4,396,792	3,870,566	3,517,168		
Two years later	2,997,151	3,974,686	3,237,968	3,514,303	5,078,960	3,748,383	3,968,731			
Three years later	3,177,960	3,942,376	2,853,618	3,330,044	4,698,327	3,366,790				
Four years later	3,231,815	3,967,803	2,479,666	3,145,427	4,779,936					
Five years later	3,178,465	3,966,673	2,469,417	3,162,877						
Six years later	3,121,446	3,966,673	2,469,479							
Seven years later	3,121,446	3,966,673								
Eight years later	3,094,355									
Current estimate of cumulative claims cost	3,094,355	3,966,673	2,469,479	3,162,877	4,779,936	3,366,790	3,968,731	3,517,168	5,424,068	33,750,077
Cumulative payments	(3,094,355)	(3,966,673)	(2,464,479)	(3,118,740)	(4,630,322)	(3,100,493)	(2,335,834)	(2,194,617)	(1,335,621)	26,241,134
Outstanding claims	-	-	5,000	44,137	149,614	266,297	1,632,897	1,322,551	4,088,447	7,508,943
Total net outstanding claims										\$ 7,508,943

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

7. PENSION PLAN

The company makes contributions on behalf of its employees to "The Retirement Annuity Plan for Employees of the Ontario Mutual Insurance Association and Member Companies", which is a multiple employer plan. Each member company has signed an Ontario Mutual Insurance Association Pension Plan Agreement. Eligible employees participate in the defined benefit plan and sales agents participate in the defined contribution plan. The defined benefit plan specifies the amount of the retirement benefit to be received by the employee based on the number of years the employee has contributed and his/her final average earnings. The plan is accounted for as a defined contribution plan as insufficient information is available to account for the plan as a defined benefit plan. The Company is one of a number of employers that participates in the plan and the financial information provided to the Company on the basis of the contractual agreements is insufficient to reliably measure the Company's proportionate share in the plan assets and liabilities on defined benefit accounting requirements.

The Company matches the employee contributions and funds the excess defined benefit based on the Company's percentage of pensionable earnings as calculated by the Pension Plan actuaries. The Pension Plan agreement states that the Company is responsible for its share of any deficit as a result of any actuarial valuation or cost certificate. The minimum funding requirement is the solvency valuation amount determined by the Pension Plan actuary on the valuation dates prescribed by the Pensions Benefit Act. In the event of a wind-up, voluntary withdrawal or bankruptcy, either by the Company or the group as a whole, the Company is responsible for its portion of all expenses and deficit related to such.

During 2015, the amount contributed to the plan was \$103,479 (2014 - \$80,330). The contributions were made for current service and these have been recognized in comprehensive income. The Company had a 1.04% share of the total contributions to the Plan in 2015. The expected contribution to the Plan for 2016 is \$129,984.

An actuarial valuation of the Pension Plan as of December 31, 2013 showed a going-concern surplus position. The next actuarial valuation to be filed under the Pension Benefit Act will be as of December 31, 2016.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

8. INCOME TAXES

Reasons for the difference between tax expense for the year and the expected income taxes based on the statutory tax rate of 26.5% (2014 - 26.5%) are as follows:

	2015	2014
Income before income taxes	\$ 809,739	\$ 2,135,794
Expected income taxes based on the statutory rate	214,581	565,985
Income from insuring farm related risks	(23,085)	(154,120)
Non deductible portion of claims liabilities	18,995	7,320
Other non deductible expenses	2,635	1,500
Adjustments related to investment income	(28,165)	(28,365)
Capital cost allowance in excess of depreciation	2,145	3,090
Other	(5,721)	(14,257)
Total current tax expense	\$ 181,385	\$ 381,153

The movement in 2015 deferred tax liabilities and assets are:

	Opening balance at Jan 1, 2015	Recognize in net income	Closing at Dec 31, 2015
2015			
Deferred tax liabilities			
Property, plant and equipment	\$ 1,000	\$ (1,000)	\$ -
Other	2,000	1,000	3,000
Deferred tax liability	3,000	-	3,000
Deferred tax assets			
Claims liabilities	58,000	10,000	68,000
Deferred tax asset	58,000	10,000	68,000
2015 net deferred tax asset movement	\$ 55,000	\$ 10,000	\$ 65,000

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

8. INCOME TAXES (continued)

The movement in 2014 deferred tax liabilities and assets are:

	Opening balance at Jan 1, 2014	Recognize in net income	Closing at Dec 31, 2014
2014			
Deferred tax liabilities			
Property, plant and equipment	\$ 10,000	\$ (9,000)	\$ 1,000
Other	-	2,000	2,000
Deferred tax liability	10,000	(7,000)	3,000
Deferred tax assets			
Claims liabilities	55,000	3,000	58,000
Deferred tax asset	55,000	3,000	58,000
2014 net deferred tax asset movement	\$ 45,000	\$ (10,000)	\$ 55,000

	2015	2014
Deferred tax liability		
Deferred tax liabilities to be settled within 12 months	\$ 3,000	\$ 2,000
Deferred tax liabilities to be settled after more than 12 months	-	1,000
	3,000	3,000
Deferred tax assets		
Deferred tax assets to be recovered within 12 months	68,000	58,000
Net deferred tax asset	\$ 65,000	\$ 55,000

9. GROSS CLAIMS AND ADJUSTMENT EXPENSES

Included in claims expenses were total compensation costs of \$458,186 (2014 - \$205,054).

10. FEES, COMMISSIONS AND OTHER ACQUISITION EXPENSES

	2015	2014
Commissions	\$ 870,050	\$ 850,666

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

11. OTHER OPERATING AND ADMINISTRATIVE EXPENSES

	2015	2014
Salaries, benefits and directors' fees	\$ 1,001,891	\$ 1,107,668
Advertising	146,443	166,415
Dues and education	117,950	142,914
Insurance	32,522	27,333
Office	48,857	66,544
Occupancy	70,196	114,857
Other	131,180	135,964
Computer	205,339	210,728
Premium taxes	15,968	12,200
Professional fees	114,510	185,748
Depreciation	91,592	98,365
	\$ 1,976,448	\$ 2,268,736

12. INVESTMENT AND OTHER INCOME

	2015	2014
Interest income	\$ 561,176	\$ 444,439
Dividend income	302,508	622,682
Realized gains on investments	661,497	440,752
Investment expenses	(72,691)	(31,337)
Unrealized gains on investments	(1,039,301)	567,434
	\$ 413,189	\$ 2,043,970

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

13. RELATED PARTY TRANSACTIONS

The company entered into the following transactions with key management personnel, which are defined by IAS 24, Related Party Disclosures, as those persons having authority and responsibility for planning, directing and controlling the activities of the company, including directors and management:

	2015	2014
Compensation		
Short-term employee benefits and director's fees	\$ 525,444	\$ 503,453
Total pension and other post-employment benefits	39,080	43,727
	\$ 564,524	\$ 547,180
Premiums		
	\$ 85,441	\$ 90,110
Claims paid		
	\$ 46,519	\$ 15,512

There were no amounts owing to and from key management personnel at December 31, 2015 or December 31, 2014

14. CAPITAL MANAGEMENT

The company's objectives with respect to capital management are to maintain a capital base that is structured to exceed regulatory requirements and to best utilize capital allocations.

The regulators measure the financial strength of property and casualty insurers using a minimum capital test (MCT). The regulators generally expect property and casualty companies to comply with capital adequacy requirements. This test compares a company's capital against the risk profile of the organization. The risk-based capital adequacy framework assesses the risk of assets, policy liabilities and other exposures by applying various factors. The regulator indicates that the company should produce a minimum MCT of 150%. During the year, the company has consistently exceeded this minimum. The regulator has the authority to request more extensive reporting and can place restrictions on the company's operations if the company falls below this requirement and deemed necessary.

The company also uses Gross Risk Ratio (gross premiums written to policyholders' surplus) to monitor capital adequacy. The higher the ratio the greater the potential risk to the surplus. The company internally benchmarks an acceptable Gross Risk Ratio to be .75:1. The company's Gross Risk Ratio at December 31, 2015 was .35:1 (2014 - .35:1).

For the purpose of capital management, the company has defined capital as policyholders' surplus.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

15. FINANCIAL INSTRUMENT RISK MANAGEMENT

INSURANCE RISK MANAGEMENT

The principal risk the company faces under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the company is to ensure that sufficient reserves are available to cover these liabilities.

The above risk exposure is mitigated by diversification across a large portfolio of insurance. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements.

The company purchases reinsurance as part of its risks mitigation program. Retention limits for the excess-of-loss reinsurance vary by product line.

Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claims provision and are in accordance with the reinsurance contracts. Although the company has reinsurance arrangements, it is not relieved of its direct obligations to its policyholders and thus a credit exposure exists with respect to ceded insurance, to the extent that any reinsurer is unable to meet its obligations assumed under such reinsurance agreements.

The company writes insurance primarily over a twelve month duration. The most significant risks arise through high severity, low frequency events such as natural disasters or catastrophes. A concentration of risk may arise from insurance contracts issued in a specific geographic location since all insurance contracts are written in Ontario.

The company manages this risk via its underwriting and reinsurance strategy within an overall risk management framework. Exposures are limited by having documented underwriting limits and criteria. Pricing of property and liability policies are based on assumptions in regard to trends and past experience, in an attempt to correctly match policy revenue with exposed risk. Automobile premiums are subject to approval by the Financial Services Commission of Ontario and therefore may result in a delay in adjusting the pricing to exposed risk; in this case the company has policies regarding renewal and new business accepted. Reinsurance is purchased to mitigate the effect of the potential loss to the company. Reinsurance is placed with Farm Mutual Reinsurance Plan Inc. (FMRP), a Canadian registered reinsurer.

The company follows a policy of underwriting and reinsuring contracts of insurance which, in the main, limit the liability of the company to an amount on any one claim of \$550,000 (2014 - \$410,000) in the event of a property claim, an amount of \$550,000 (2014 - \$410,000) in the event of an automobile claim and \$550,000 (2014 - \$410,000) in the event of a liability claim. For 2012 and prior years, amounts over the respective limits were subject to a 10% retention to a specified maximum. The company also obtained reinsurance which limits the company's liability to \$1,650,000 (2014 - \$1,230,000) in the event of a series of claims arising out of a single occurrence. For 2013 and future years, the company has obtained stop loss reinsurance which limits the liability of all claims in a specific year to a stated percentage of the gross net earned premium for that year. The stated percentage began at 80% in 2013 and has subsequently been reduced to 70% for the years 2014 and 2015.

The company is exposed to a pricing risk to the extent that unearned premiums are insufficient to meet the related future policy costs. Evaluation is performed regularly to estimate future claims costs, related expenses, and expected profit in relation to unearned premiums. There was no premium deficiency at December 31, 2015 and 2014.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)

INSURANCE RISK MANAGEMENT (cont'd)

The risks associated with insurance contracts are complex and subject to a number of variables which complicate quantitative sensitivity analysis. The company's various techniques based on past claims development experience to quantify these sensitivities. This includes indicators such as average claim cost, amount of claims occurrence, expected loss ratios and claims development as described in Note 6.

Results of sensitivity testing based on expected loss ratios are as follows, shown gross and net of reinsurance as impact on pre-tax income:

	Property claims		Auto claims		Liability Claims	
	2015	2014	2015	2014	2015	2014
5% increase in loss ratio						
Gross	\$ (168,480)	\$ (159,597)	\$ (201,190)	\$ (199,234)	\$ (34,479)	\$ (33,813)
Net	\$ (159,073)	\$ (148,399)	\$ (175,749)	\$ (165,007)	\$ (30,095)	\$ (27,347)
5% decrease in loss ratios						
Gross	\$ 168,480	\$ 159,597	\$ 201,190	\$ 199,234	\$ 34,479	\$ 33,813
Net	\$ 159,073	\$ 148,399	\$ 175,749	\$ 165,007	\$ 30,095	\$ 27,347

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)

CREDIT RISK

Credit risk is the risk of financial loss to the company if a debtor fails to make payments of interest and principal when due. The company is exposed to this risk relating to its debt holdings in its investment portfolio and the reliance on reinsurers to make payment when certain loss conditions are met.

The company's investment policy puts limits on the bond portfolio including portfolio composition limits, issuer type limits, bond quality limits, aggregate issuer limits, corporate sector limits and general guidelines for geographic exposure. All fixed income portfolios are measured for performance on a quarterly basis and monitored by management on a monthly basis.

Reinsurance is placed with Farm Mutual Reinsurance Plan Inc. (FMRP), a Canadian registered reinsurer. Management monitors the creditworthiness of FMRP by reviewing their annual financial statements and through ongoing communications. Reinsurance treaties are reviewed annually by management prior to renewal of the reinsurance contract.

Premiums receivable are short-term in nature consisting of a large number of policyholders, and are not subject to material credit risk. Regular review of outstanding receivables is performed to ensure credit worthiness.

The maximum exposure to investment credit risk is outlined in note 4.

There have been no significant changes from the previous year in the exposure to risk or policies procedures and methods used to measure the risk.

MARKET RISK

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: currency risk, interest rate risk, and equity risk.

The company's investment policy operates within the guidelines of the Insurance Act. An investment policy is in place and its application is monitored by the Investment Committee and the Board of Directors. Diversification techniques are utilized to minimize risk with preservation of capital being the primary objective.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)

a) CURRENCY RISK

Currency risk relates to the company operating in different currencies and converting non Canadian earnings at different points in time at different foreign exchange levels when adverse changes in foreign currency exchange rates occur.

The company's foreign exchange risk is related to stock holdings which are limited to United States equities in sectors which are not readily available in Canada. Foreign currency changes are monitored by the investment committee and holdings are adjusted when out of balance with the investment policy. At December 31, 2015 the company had no exposure to currency risk.

There have been no significant changes from the previous year in the exposure to risk or policies procedures and methods used to measure the risk.

b) INTEREST RATE RISK

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The company is exposed to this risk through its interest bearing investments (Bankers Acceptances, T-Bills, GICs, Bonds, and Farm mutual pooled funds - Canadian fixed income).

Historical data and current information is used to profile the ultimate claims settlement pattern by class of insurance, which is then used in a broad sense to develop an investment policy and strategy. However, because a significant portion of the company's assets relate to its capital rather than liabilities, the value of its interest rate based assets exceeds its interest rate based liabilities. As a result, generally, the company's investment income will move with interest rates over the medium to long-term with short-term interest rate fluctuations creating unrealized gain or losses in other comprehensive income. There are no occurrences where interest would be charged on liabilities; therefore, little protection is needed to ensure the fair market value of assets will be offset by a similar change in liabilities due to an interest rate change.

The objective and policies and procedures for managing interest rate risk is to diversify the bond portfolio in such a way that the bond portfolio will have an average term to maturity of 4.6 to 7.6 years. This protects the company from fluctuations in the interest rates.

At December 31, 2015, had prevailing interest rates increased or decreased by 1%, with all other variables held constant, could impact the market value of bonds by \$860,000 (2014 - \$1,155,000). These changes would be recognized in comprehensive income (loss) for the year.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

THE NORTH KENT MUTUAL FIRE INSURANCE COMPANY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2015

15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)

c) EQUITY RISK

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The company is exposed to this risk through its equity holdings within its investment portfolio.

The company's portfolio includes Canadian equities with fair values that move with the Toronto Stock Exchange Composite Index and United States equities with fair values that move with the S&P 500 index. At December 31, 2015 a 10% movement in the stock markets with all other variables held constant would have an estimated affect on the fair values of the company's Canadian common and United States common of \$450,000 (2014 - \$435,000). This change would be recognized in comprehensive income (loss) for the year.

The company's investment policy limits investment in preferred and common shares to a maximum of 25% of the market value of the portfolio with a target of 25%. The company also limits the amount invested in an individual equity to 10% of the stock portfolio. The company only invests in equities which are contained in the S&P/TSX 60.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods to measure the risk.

LIQUIDITY RISK

Liquidity risk is the risk that the company will not be able to meet all cash outflow obligations as they come due. The company mitigates this risk by monitoring cash activities and expected outflows. The company's current liabilities arise as claims are made. The company does not have material liabilities that can be called unexpectedly at the demand of a lender or client. The company has no material commitments for capital expenditures and there is no need for such expenditures in the normal course of business. Claim payments are funded by current operating cash flow including investment income.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods to measure the risk.